

Report for: Health and Wellbeing Board – 12 September, 2016

Title: Haringey CCG and Local Authority draft Commissioning Intentions for 2017/18

Organisation: Haringey CCG

Lead Officer: Sarah Price, Chief Officer, Haringey CCG
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1. Describe the issue under consideration

Health and Wellbeing Board members will be aware that organisations Commissioning Intentions are developed each year in order to signal changes to contractual process, any services to undergo procurement or any changes to strategy. For the purposes of NHS Organisations formal notice of contractual changes needs to be issued to providers by 30 September.

Members will be aware that Haringey (LBH and CCG) have been developing joint Commissioning Intentions for 2017-2020, which is included below. Of note also is the work that Haringey and Islington have been jointly leading.

A presentation will be made at the meeting to outline the areas that will be reviewed and potential changes. Members should also note that all NCL 5 Borough organisation Commissioning Intentions will fall under the STP going forward.

2. Recommendations

The HWBB is asked to note progress on the Commissioning Intentions.

3. Joint commissioning intentions with London Borough of Haringey

The CCG and Local Authority recognise that people's health and care needs are inextricably connected. We have a strong and shared commitment to promoting and maintaining the health and wellbeing of Haringey residents, as articulated in our Health and Wellbeing Strategy.

Our shared vision for Haringey is:

1. A Borough where the healthier choice is the easier choice – this objective supports a focus on primary prevention

2. Strong communities where residents are healthier and live independent, fulfilling lives – this objective supports a focus on secondary prevention
3. Support at an earlier stage for residents who have difficulty in maintaining their health and wellbeing – this objective incorporates the strengthening of an intermediate care pathway and the further integration of these services
4. Those who need care and/or health support will receive responsive and high quality services – this objective supports the improvement of out of hospital services and A&E improvement

These objectives will be delivered by initiatives that maximize service users and carer's independence; achieve financial sustainability, are preventative; work with communities, create a fair and equal borough; and safeguard vulnerable adults from abuse.

We are rapidly taking forward arrangements for jointly commissioning services. From 2017/18 we will be operating pooled budgets for mental health; child and adolescent mental health; learning disabilities services and for integrated services for older adults. The Local Authority will be the Lead Commissioner for learning disabilities and Haringey CCG will be the Lead Commissioner for mental health.

The CCG and the Local Authority will work together to develop more integrated commissioning and provision for children and young people particularly focusing on the health of looked after children; children with complex needs; asthma. We will also work together across agencies on reducing A&E attendances for children and young people.

The following intentions are jointly developed between Haringey CCG and London Borough of Haringey:

Integrated Care for Adults

Our aim is to enable integrated services for adults which improve outcomes, enhance patient experience, drive costs out of the system and are sustainable in the medium to long term. These services will include a raft of provision across provision, early intervention, acute and specialist care and will work to a shared set of outcomes and principles, as set out in the s. 75 Partnership Agreement.

Intermediate Care

In light of our intention to integrate intermediate care services we will review step down provision, Cavell Ward, 7-day/wk social care, re-ablement, MDT teleconferences, mental health navigators and home from hospital. We will be reviewing and evaluating current services. Any commissioning / de-commissioning decisions will be given with appropriate notice.

Locality teams will continue the valuable work that they are doing with complex patients at risk of hospital admission. For 2017/18 we anticipate that the teams will

be reaching up to 650 patients and we will continue to monitor impact in reducing avoidable admissions. The learning from Locality Teams will potentially be used to shape the future provision of community ICTT and nursing services as well as social care provision.

The overnight District Nursing service will continue to have a role to play in supporting housebound patients 24/7. Its operating model will be reviewed within a broader review of intermediate care services.

Rapid Response: Expansion of the service will take place in M05-M06 2016-17. We will continue to develop the service in 2017-18, on a test and learn basis, and it will play a key role in Haringey's vision for Intermediate Care.

There are a number of services traditionally viewed as social care services which are being transformed and will deliver through alternative models and in a joined up way across health and social care over the next year. These include: Shared Lives; Home Care; Residential and Nursing Care; Assistive Technology; Supported Housing where joint planning and commissioning processes are being developed.

Strong communities

Following a strategic consideration of the model for community wellbeing services, a new Community Wellbeing Framework across the CCG and the Council for the delivery of preventative community health provision is being agreed – this will encompass a range of services designed to strengthen communities, develop volunteer and peer support, enhance partnerships and collaboration and improve access to community resources and will require some re-commissioning of services in this field.

Supporting self-management

Exploring the impact of the self-management support through the service evaluation and planning the next phase of development.

Dementia

The ongoing review of dementia day care, led by LBH, will continue.

Carers

We have consulted on a new model for carers' support services and will re-commission these services in a joined up way across the CCG and the Council following further stakeholder engagement in the late summer.

Palliative Care: The service will be reviewed in line with its service specification to ensure that it is delivering the appropriate outcomes.

Services for vulnerable adults

Stroke Pathway & Services

The findings of the NCL-wide review will inform the re-commissioning of inpatient rehabilitation. As part of our joint commitment to promote independence, choice and control, the CCG and Council will be commissioning a new community support service for stroke survivors and their carers

Transforming care for people with a learning disability and/or autism:

CCGs and councils across NCL have come together under the national transforming care programme to develop and implement a 3-year plan to transform care and improve services for children and adults with a learning disability and/or autism who display behaviour that challenges, or those with a mental health condition. These improvements will focus on early intervention, preventing crisis and hospital admission, increasing choice and control by using personal health budgets, personal budgets and direct payments, making sure that services for children, adults and young people are joined up so that people get the right support as they get older and ensuring that education services support young people to develop their independence and skills in preparation for adulthood.

Community support for people with mental health needs (non-medical interventions such as advocacy, day opportunities, citizens' advice bureau) will be reviewed.

Our Wellbeing Partnership Commissioning Intentions

The Haringey and Islington Wellbeing Partnership is a partnership across organisations involved in delivering and commissioning health and social care in Haringey and Islington.

We are coming together formally as a partnership in order to increase the scale and pace with which can support our populations to live healthier, happier and longer lives.

This partnership is driven by a shared recognition that major changes are needed to ensure that health and care services are of the right quality and capable of meeting the future needs of our local communities. The current Wellbeing partner organisations are:

Haringey Council, Islington Council, Whittington Health, Camden and Islington Foundation Trust, Islington Clinical Commissioning Group and Haringey Clinical Commissioning Group. Together these organisations provide and commission a significant proportion of the social and clinical care for the residents of Haringey and Islington.

We have, together, been through a process of evaluating where we have greatest scope to improve quality and gain efficiency by working together. As a result we are focusing on the needs of a range of population groups:

- Care that supports independence in older people with health and social care needs
- A re-designed pathway for people needing musculoskeletal care (ranging from physiotherapy to treatment for chronic pain and rheumatology)
- Mental health services that are focused on enablement and recovery
- An integrated model of care for people with learning disabilities
- A model of care that improves the prevention, identification and management of diabetes and cardiovascular disease